

**Survey Results
& Analysis**

for

**AASHTO State DOT Freight Organization and
Programs Survey**

Monday, January 05, 2015

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Executive Summary

This report contains a detailed statistical analysis of the results to the survey titled *AASHTO State DOT Freight Organization and Programs Survey*. The results analysis includes answers from all respondents who took the survey in the 65 day period from Tuesday, July 02, 2013 to Thursday, September 05, 2013. 32 completed responses were received to the survey during this time.

Survey Results & Analysis

Survey: AASHTO State DOT Freight Organization and Programs Survey

Author:

Filter:

Responses Received: 32

1) Please provide the following

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| Mehdi Baziar | Mobility Manager | Transportation | Colorado | 303-757-9047 | mehdi.baziar@state.co.us |
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| Name: |
| John Davis |
| Erik Johnson |
| Cheryl Ball |
| Jack Olson |
| Mark Locker |
| Jack E. Kimmerling |
| Barbara Ivanov |
| Richard Jankovich |
| Matt Johns |
| Victor Jordan |
| Lou Jannazo |
| Paul Sittig |
| Carlos B. McCloud |
| Lynn Zanto |
| William Gardner |
| Lynn Soporowski, P.E. |
| Rick |
| Mike Owen |
| Daniel B. Kuhn |
| Robert E. "Ed" Lee |
| William Gardner |
| Tom McQueen |
| Mehdi Baziar |
| Tammy Nicholson |

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|-----------------|
| Jack Kimmerling |
| Marilee Manalo |
| Jack Olson |
| Kevin Schoeben |
| Sarah Gulick |
| Scott Omer |
| Larry Karnes |

1.2) Title: (Please provide the following)

| |
|--|
| Title: |
| Policy Manager |
| Freight Planning Specialist |
| Waterways and Freight Administrator |
| Freight Planning/Special Studies |
| Manager, Maritime Freight Mobility & Logistics |
| Office Of Freight Logistics Manager |
| Director Freight Systems Division |
| Assistant Rail Administrator |
| Program Specialist 5 |
| Transportation Planner |
| Chief, Project Development |
| Urban & Regional Planner |
| Transportation Coordinator |
| Rail, Transit & Planning Administrator |
| Director |
| Transportation Engineering Branch Manager |
| Wyatt |
| Planning & Project Development Engineer |
| Railroad & Freight Planner |
| Administrator, Rail/Motor Carrier Planning/Safety |
| Director, Office of Freight & Commercial vehicle O |
| Asst. Planning Administrator |
| Mobility Manager |
| Director office of rail transportation |
| Office of Freight Manager |
| Planning & Policy Analyst II |
| Asst Division Director, Planning/Asset Management |
| Deputy Director |

| |
|-------------------------------------|
| Acting Director, Bureau of Aviation |
| Director |
| Freight Policy Specialist |

1.3) Department: (Please provide the following)

| |
|---|
| Department: |
| Wyoming Department of Transportation |
| Virginia Department of Transportation |
| Multimodal Operations, MoDOT |
| North Dakota Dept of Transportation |
| Ohio Department of Transportation |
| Dept. of Transportation |
| WSDOT |
| Transportation |
| Office of Multimodal Planning |
| Department of Transportation |
| Ohio Rail Development Commission |
| Planning Division |
| Tennessee Department of Transportation |
| Montana Department of Transportation |
| Office of Freight & Commercial Vehicle Operations |
| Kentucky Transportation Cabinet, Dpt of Highways |
| SC DOT, Division of Intermodal & Freight Programs |
| Roads |
| Utah Department of Transportation |
| Florida DOT - Rail/Motor Carrier Office |
| Minnesota Department of Transportation |
| Office of Planning |
| Transportation |
| DOT |
| INDOT Multi Modal |
| Planning |
| North Dakota Dept of Transportation |
| Office of Planning and Programming |
| PennDOT |
| Multimodal Planning Division |
| Department of Transportation |

1.4) State: (Please provide the following)

| |
|----------------|
| State: |
| Wyoming |
| Virginia |
| Missouri |
| North Dakota |
| Ohio |
| Indiana |
| Washington |
| Connecticut |
| Louisiana |
| Alabama |
| Ohio |
| New Mexico |
| Tennessee |
| Montana |
| Minnesota DOT |
| Kentucky |
| South Carolina |
| Nebraska |
| Utah |
| Florida |
| Minnesota |
| Georgia |
| Colorado |
| Iowa |
| Indiana |
| WY |
| ND |
| Illinois |
| Pennsylvania |
| Arizona |
| Michigan |

1.5) Phone Number:(Please provide the following)

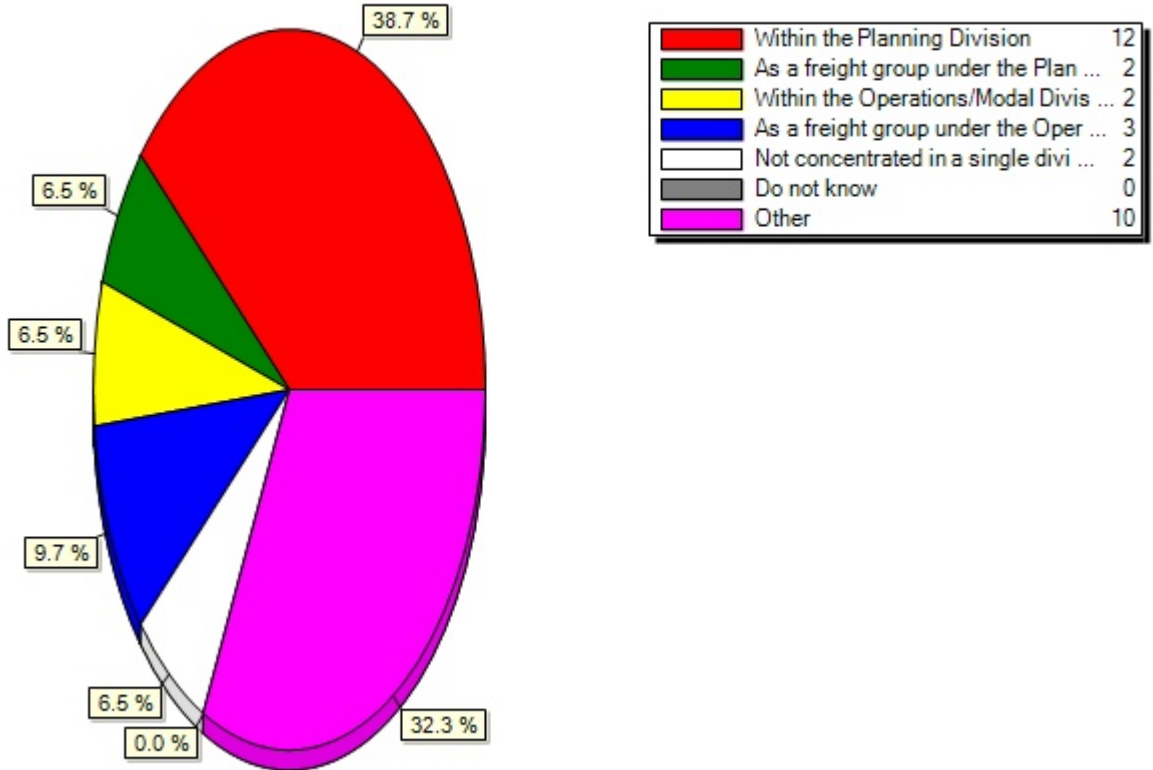
| |
|----------------------|
| Phone Number: |
| 307-777-4158 |
| (804) 371-0811 |
| 573-526-5578 |
| 701-328-1029 |
| 614.466.2347 |
| 317-232-0908 |
| 360-705-7931 |
| 203-497-3347 |
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| 505-827-3271 |
| 901-684-5465 |
| 406-444-3445 |
| 651-366-3665 |
| 5025647183x3298 |
| (803) 737-0133 |
| 402 479-4795 |
| 801-965-4148 |
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| 701-328-1029 |
| 217.557.5434 |
| 717-705-1212 |
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| jkimmerling@indot.in.gov |
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| jolson@nd.gov |
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| sgulick@pa.gov |
| somer@azdot.gov |
| karnesl@michigan.gov |

2) Within your state DOT, where are freight activities concentrated?

2) Within your state DOT, where are freight activities concentrated?



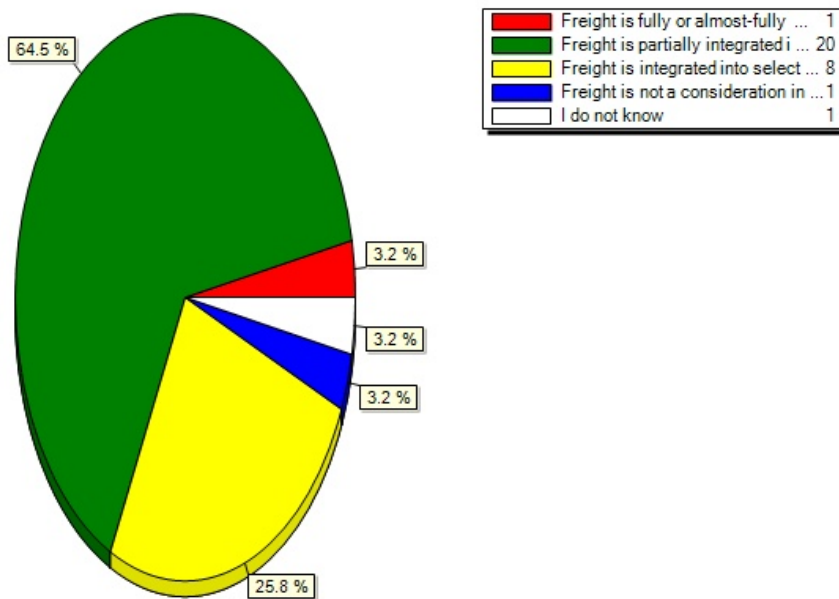
3) If your state has a DOT organizational chart available online, please provide the web link in the box below

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|---|
| http://www.dot.state.wy.us/home/administration/org_chart.html |
| http://www.virginiadot.org/about/resources/vdotchartwnames.pdf |
| http://www.modot.org/about/documents/DeptOrgChart.pdf |
| http://webapp.indot.in.gov/ucmweb/orgcharts.aspx |
| http://www.wsdot.wa.gov/About/ExecOrgChart.htm |
| page 13 here: http://www.dotd.la.gov/administration/lpa/documents/LPA_Final_Manual_06-2011.pdf |
| Not available |
| See ORDC Web Site |

| |
|---|
| http://www.tdot.state.tn.us/documents/OrgChart.pdf |
| n/a |
| http://www.dot.state.mn.us/information/orgchart.html |
| http://transportation.ky.gov/Organizational-Resources/Documents/Cabinet%20Org%20Chart%20with%20Executive%20Management.pdf |
| No |
| Not available |
| http://www.dot.state.fl.us/Multimodal/FLP%20Organization%20Guide%202012_13.pdf |
| http://www.dot.state.mn.us/information/orgchart.html |
| http://www.dot.ga.gov/aboutGeorgiadot/Documents/OrgChart.pdf |
| http://www.coloradodot.info/about/CDOT-org-chart/view |
| http://webapp.indot.in.gov/ucmweb/orgcharts.aspx |
| http://www.dot.state.wy.us/home/administration/org_chart.default.html |
| http://www.dot.il.gov/directory.html |
| http://www.michigan.gov/documents/orgchart011603_55427_7.pdf?20130815084257 |

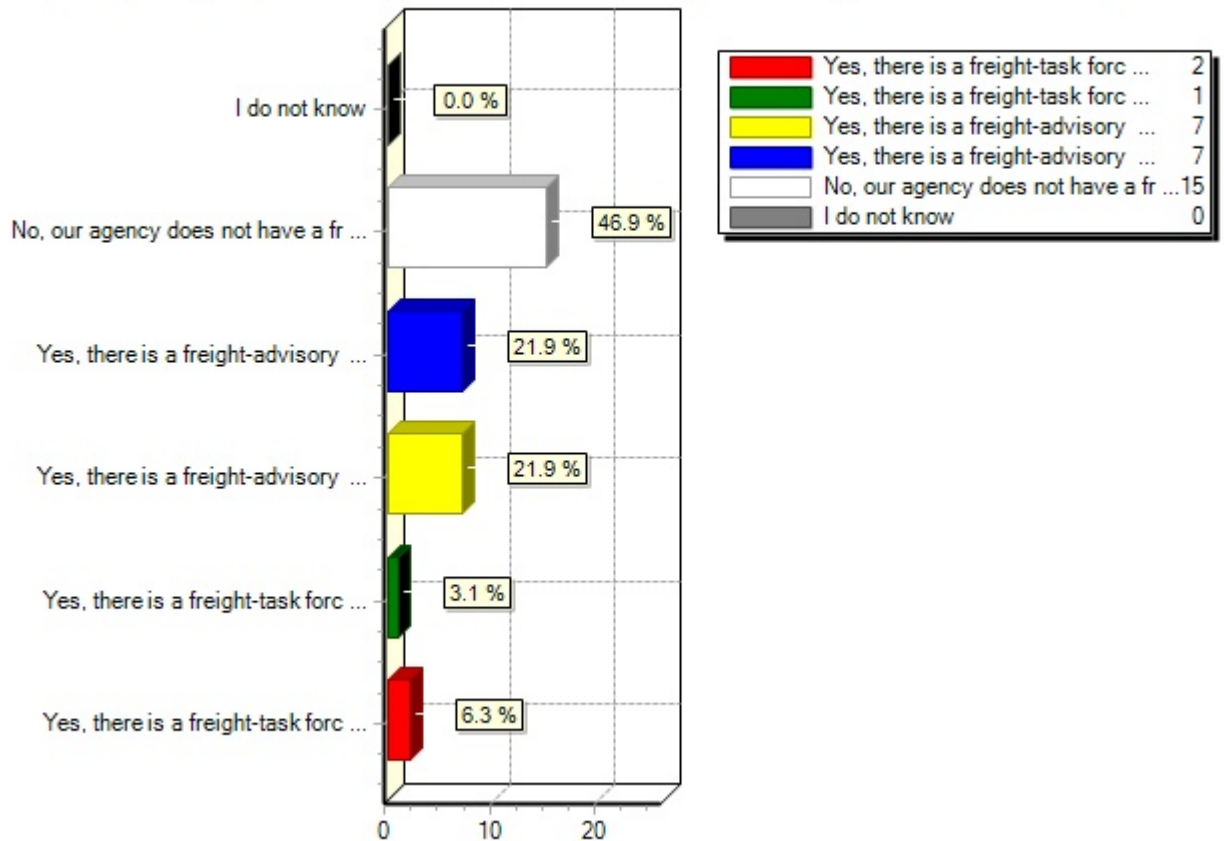
4) How would you best describe the integration of freight into mainstream activities (e.g. policy making, program development, project implementation, regulation, operations) within your state?

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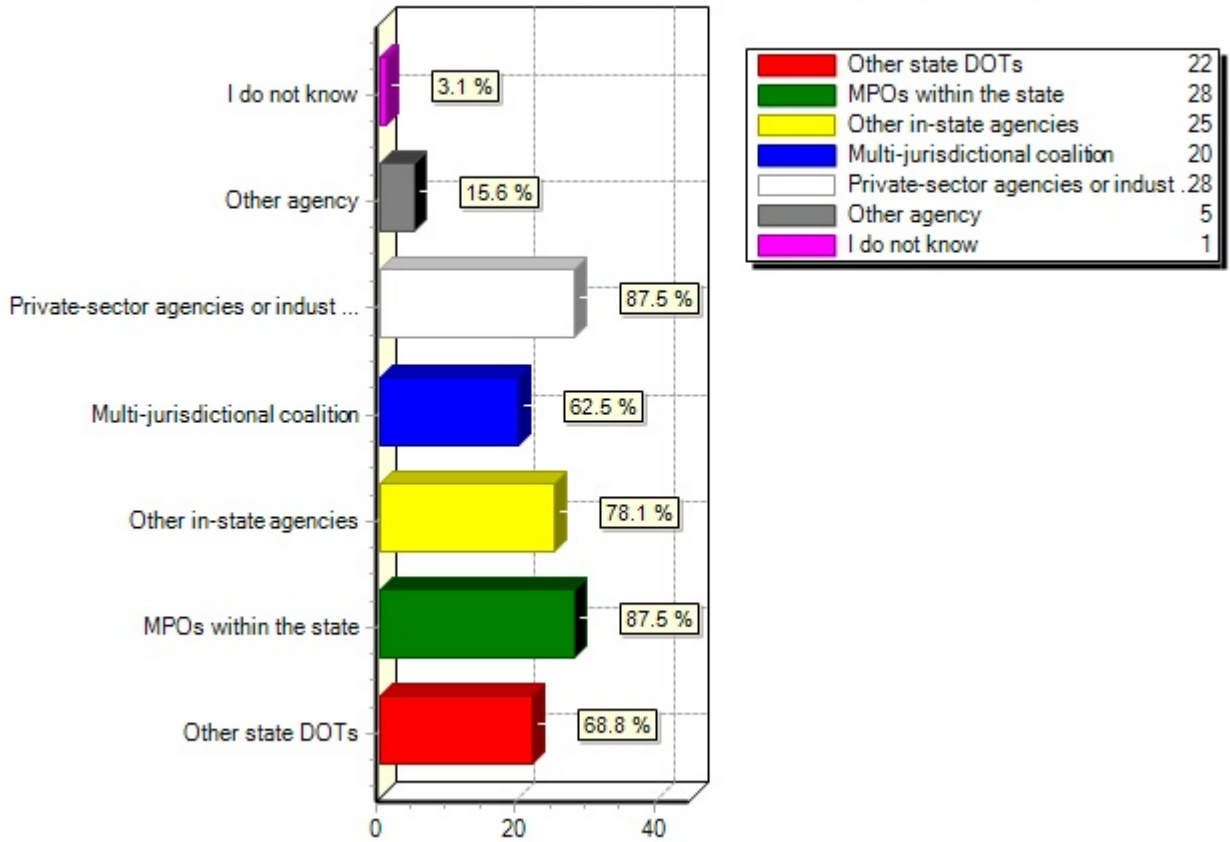
5) Does your agency utilize a freight advisory committee or freight task force? (can choose more than one)

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6) With what other agencies do you coordinate or partner with for freight planning and programming activities? (can choose more than one)

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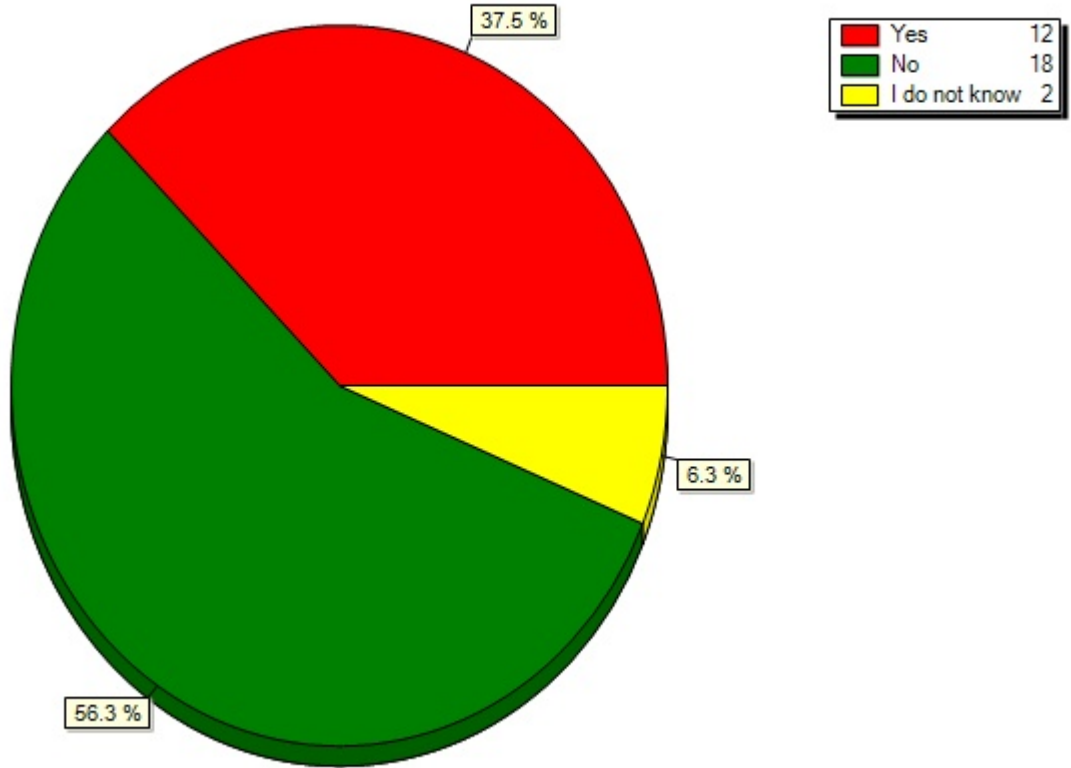


7) If you selected "Other Agency", please describe

| If you selected "Other Agency", please describe |
|--|
| State Depts of Commerce and Agriculture; FHWA; |
| Economic Development, Environmental/Energy Cabinet, and soon Agriculture Cabinet |
| Agriculture, Small Business Development, Manufacturing Org. |
| Florida Dept. of Economic Opportunity and Workforce Florida |
| City, economic development agencies, port authorities, counties |

8) Does your state have a single point of contact for communicating with freight stakeholders?

8) Does your state have a single point of contact for communicating with freight stakeholders?



9) Please provide the name, title, and department of the state point of contact for freight communication

| Please provide the name, title, and department of the state point of contact for freight communication |
|---|
| Cheryl Ball Waterways and Freight Administrator |
| Mark Locker, Project Manager Maritime, Freight Mobility & Logistics |
| Jack E. Kimmerling Indiana Dept. of Transportation Office of Freight Logistics Manager |
| Contact: Freight Systems Office - 360-705-7932 or freight@wsdot.wa.gov |
| Gene Colonese, Rail Administrator, Department of Transportation |
| Victor Jordan Transportation Planner Bureau of Transportation Planning and Modal Programs Metropolitan Planning Section 1409 Coliseum Blvd Montgomery, AL 36110 |
| Paul Sittig New Mexico Department of Transportation PO Box 1149 Santa Fe, NM 87504 Office: (505) 827-3271 Cell phone: (505) 231-0335 Email: Paul.Sittig@state.nm.us |
| Tanisha Hall Director of Long Range Planning Division 505 Deaderick Street Nashville, Tennessee 37243- |

0344 Phone: 615.741.3421

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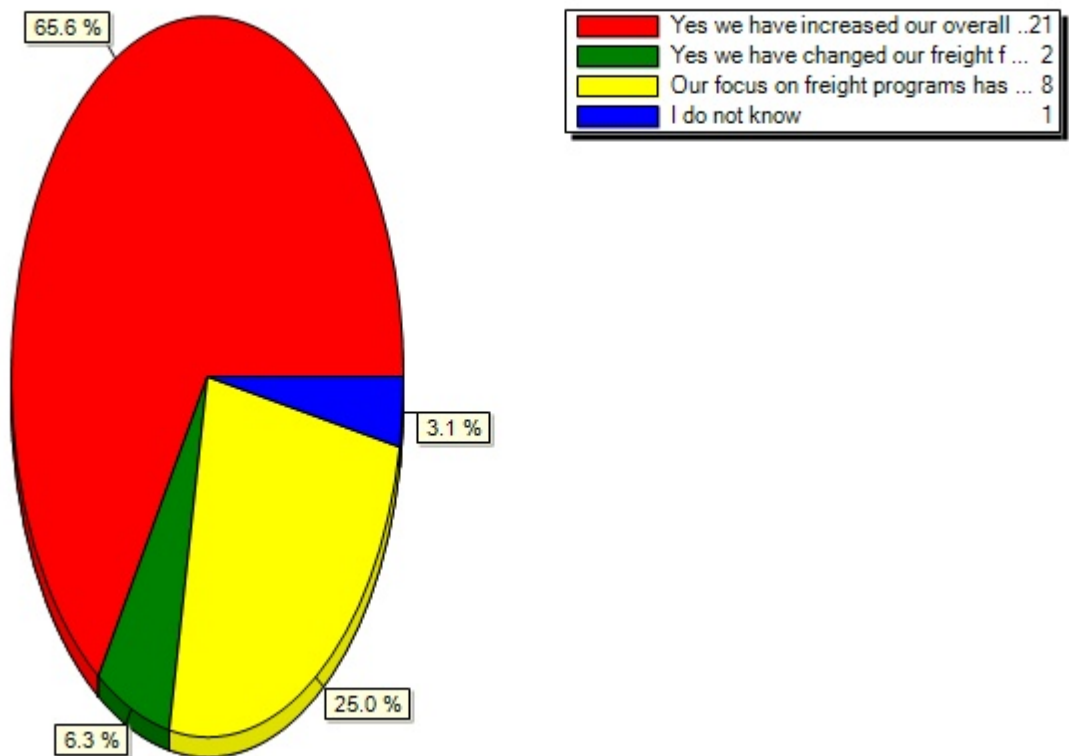
Juan Flores State Freight, Logistics & Passenger Operations Administrator Florida Department of Transportation

Jason Wallis Mobility and Freight Unit Manager Colorado DOT, Division of Transportation Development

Mark Wingate, P.E. Systems Planning Engineer Wyoming Department of Transportation 307-777-4180

10) Has your state increased or changed its focus on freight programs due to MAP-21?

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11) Please describe any changes

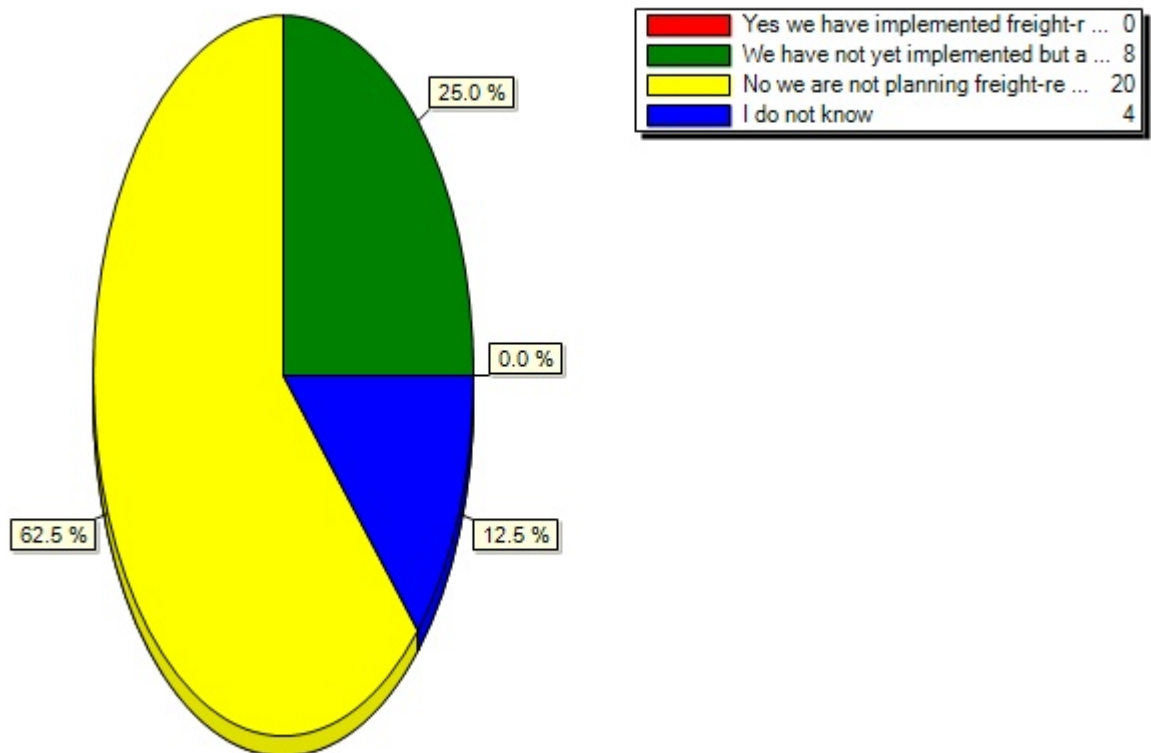
| |
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| Please describe any changes |
| WYDOT is undertaking a freight plan and attempting to form a freight advisory committee. |
| Virginia is upgrading the Statewide Multimodal Freight Study to a plan and actively addressing MAP-21 freight initiatives. |
| MAP21 has heightened the awareness of freight within the long range plan activities and within our executive team. Legislative request for freight projects approved after MAP21; new Performance Measures related to freight customers |
| We are beginning the development of a staet freight plan that will compliment our Statewide Strategic Transportation Plan and our State Rail Plan. |
| Development of a Freight Plan rather than Freight Study, integration of freight scoring into project selection, more emphasis on freight modes. We has done this prior to MAP-21, but the legislation hightened our existing activities. |
| We have updated our Multimodal Freight Mobility plan |
| 1. local & Tribal projects must be in state Freight Plan 2. setting performance targets with MPOS 3. critical rural corridors |
| Developing our first state freight plan in conjunction with our Long Range Transportation Plan. Also, we now have a dedicated "freight" person in the planning section, whereas previously, the majority of all freight activities has been handled in the multimodal section. |
| Formation of a statewide freight committee is awaiting further guidance from FHWA - AL Division. An update of the statewide freight plan is probable within the next two years, again subject to FHWA input. We also anticipate a federal mandate for freight plans at the MPO level. |
| There was a multimodal freight study produced in 2008, but that document didn't guide any development or initiate any collaborative efforts. The new State Freight Plan is the catalyst that will guide development to improve freight movement, and has started to bring different departments and agencies together to discuss freight. |
| -More specific focus on freight in highway planning and programming. -Increased activity with national stakeholders (peer states, FHWA, AASHTO, etc.) |
| More Focus on Freight Stakeholders, and their needs. |
| Freight is being consdered as part of NEPA. We are engaging resources adn getting more input on a project by project basis. |
| -More engagement by leadership in freight issues -Consideration of freight in highway investment plans and programs |
| Freight issues are now very much part of the State's economic development "story". Passage of a new state law (state house bill 202), for which reference to the state freight plan enhanced its support, now gives unique funding consideration of projects on interstates and key state-important freight movement corridors. There is also continued teamwork among several key GDOT internal offices (Planning, Intermodal and Transportation Data), other state agencies such as the Georgia Department of Economic Development and the Georgia Ports Authority, and realization of the economic relationship between metro Atlanta and Port of Savannah. |
| More Resources. |
| Initiated Freight Advisory Committee Initiated Freight Policy Plan |
| A focus has been placed on updating our Freight Mobility Plan and looking at an integration of freight management in our planning process. |
| We are beginning to develop a state freight plan. |
| Helped provide better focus for Illinois' first Freight Mobility Plan published in Jan 2013. With the Primary |

Freight Network limited to 27,000 miles, Illinois is monitoring closely. The required federal weight/size study has given IDOT renewed focus on this issue with our own internal study on the potential impacts to state and local bridge and road systems. Encouraged IDOT to focus on how state freight plans ought to fit into a National Freight Strategic Plan. Encouraged regional collaboration with neighboring state DOTs.

Creating a comprehensive freight plan and are working toward creating a multi-modal department with a dedicated multi-modal fund.

12) Has your state implemented or considered implementing organizational changes affecting freight activities due to MAP-21?

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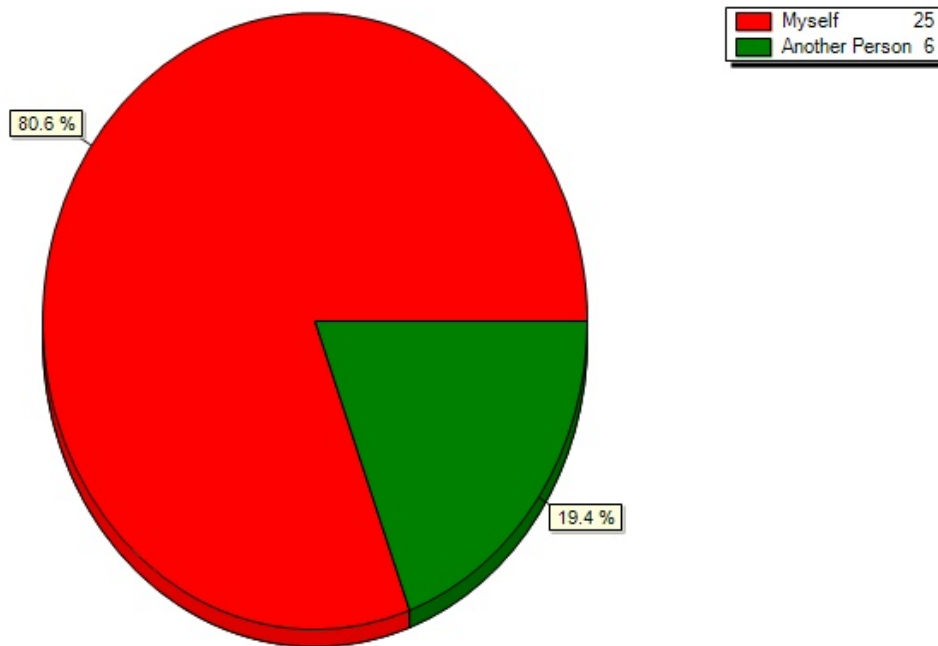


13) Please describe the organizational changes affecting freight activities due to MAP-21

| Please describe the organizational changes affecting freight activities due to MAP-21 |
|--|
| Within the current structure, assignment of staff to freight-related activities. This will be taken further once we know how the statewide committee will function, its location, and overall responsibilities. Once clear, further changes can be made at staff levels. |
| The Office of freight may be moved closer to the planning section within INDOT |
| Not directly related to MAP-21, but rather in the works over the past year, our Planning Office is hiring 4 new staff focusing on freight, intermodal, and sustainable infrastructure over all modes of transportation. |
| Looking to combine aviation, rail freight and public transit into one organization. |

14) We are anticipating conducting telephone interviews to gain further information about freight programs and organizational approaches. Who is the best contact person to discuss these issues?

14) We are anticipating conducting telephone interviews to gain further information about freight programs



15) Please provide contact information (name, title, email, and telephone)

| |
|--|
| Please provide contact information (name, title, email, and telephone) |
| Mark Wingate Assistant State Planning Engineer mark.wingate@wyo.gov 307-777-4180 |
| Marsha Fiol Transportation and Mobility Planning Director 804 786-2985 marsha.fiol@vdot.virginia.gov |
| Tanisha Hall tanisha.hall@tn.gov Director of Long Range Planning Division 505 Deaderick Street Nashville, Tennessee 37243-0344 Phone: 615.741.3421 |
| Jason Wallis Mobility and Freight Unit Manager jason.wallis@state.co.us 303-757-9425 |
| Stu Anderson Planning, Programming and Modal Division Director |
| Mark Wingate, P.E. Systems Planning Engineer Wyoming Department of Transportation 307-777-4180 |

16) Please provide any additional comments that you may have regarding your state's organization and implementation of freight-related programs and activities (e.g. policy making, program development, project implementation, regulation, operations).

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|--|
| Please provide any additional comments that you may have regarding your state's organization and implementation of freight-related programs and activities (e.g. policy making, program development, project implementation, regulation, operations). |
| Each of the modal agencies has responsibility for mode freight-related activities with respect to operations safety and asset management. However, there is a significant cooperative effort to consider freight intermodally, through the Multimodal Working Group in the process of developing the Multimodal Freight Plan. |
| We are in the first steps of initiating our freight planning activities. |
| Although we do not currently have a Freight Advisory Committee, we will be forming one with the development of our state freight plan, which will be completed by the summer of 2014. Also, our planning and multimodal sections were separated previously; however, our restructuring to merge the two occurred prior to MAP-21. |
| We are really in a hold pattern at this time, having been advised by FHWA to expect additional guidance before proceeding with programs or actions. |
| Your questions deal with what the State does. ORDC is the rail freight arm of the state. We cannot speak to what the "State" does for freight as that is handled by ODOT and other agencies such as Jobs Ohio. I hesitate to speak for others in a survey and most of your questions did not directly relate to just my ORDC organization. |
| MAP-21 has provided a structure around which NMDOT can form a forward-looking State Freight Plan and gather a freight advisory committee. We've taken the first steps towards these goals, and we're excited about future efforts, within New Mexico and in the US at large. We're looking forward to collaborating with and learning from other freight planning efforts. |
| Lack of dedicated funding challenges our ability to transition from freight planning to freight programming. |

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| Right now, just more focus on the importance of the Freight Industry to the economy of the state. New Freight Plan is being completed now. Should be completed by Year end. |
| Nebraska is a highway agency and deals with trucks (and rail). Air and water freight is dealt with by other state departments. |
| None. |
| We are not designating a formal freight advisory committee due to limitations of our state "sunshine laws" that prevent ex parte communication with partners. We, however, do have a Business Forum group and a Freight Leadership Forum group that serve that purpose. In questions #8 and #9, our response is that we are not changing due to MAP-21. The changes we've made were implemented prior to MAP-21's passage and are consistent with MAP-21 requirements. |
| -Freight Advisory Committee conducting strategic planning workshop to refine mission/structure and role - Developing freight criteria and projects for selected highway investment programs -Updating the State Freight Plan for MAP-21 compliance |
| Making the most of limited resources, we continue to work diligently to ensure coordination with key stakeholders from both the public and private sectors. Investments in time and capital must be strategic and coordinated |
| We are considering the freight provisions in MAP-21 but our plan will reflect what is in ND's best interests first and accommodate MAP-21 elements as they coincide with our state's priorities. |
| A great challenge is how to develop performance measurements related to our State Freight Plan so it can be incorporated into our own planning and programming process that can be implemented at the Central Office and District levels. Another challenge is how to identify bottlenecks and choke points in each of the modal networks and to determine its' impact to local and regional freight transportation systems. Illinois DOT is also getting more involved with planning activities involving freight movement on our inland waterways and its vital support for Illinois' economy, especially for our agriculture and energy industries. |
| FAC is identified but not complete. AZDOT is focused on freight but not because of MAP-21. WE started the process before and our director is focused on freight. Linking transportation and the economy is keenly reliant on freight issues and topics. PAPER SURVEY 8-1-2013 - RESPONSES ENTERED ONLINE BY ELAINE MCKENZIE |
| More detailed organizational charts available on our website. |

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